

# TOTAL BUDGET - EXPENDITURES

The FY 04-05 Recommended Net Budget shows a \$16.2 million, or 4.9%, increase compared to the revised FY 03-04 budget. The budget includes \$3.2 million in recommended expenses associated with annexations scheduled to take effect on June 30, 2004. Absent these new costs, the recommended budget would be 3.9% higher than FY 03-04.

In the Environmental Projection Service Area, the Net Recommended Budget is increasing \$9.6 million, or 10.5%. The Water Resources Recommended Budget increases a total of \$5.3 million, including a \$1.6 million increase in debt service costs as the utility begins work on over \$200 million of system upgrade projects over the next six years. Solid Waste Management, with a recommended budget increase of \$2.4 million, is preparing for the opening of the Refuse Transfer Station during FY 04-05.

The Technical Services Fund includes an approximate \$1 million increase for software and

equipment upgrades to the City's 800 MHz radio system. Guilford County will participate in this enhancement through 50% funding reimbursement.

The General Fund accounts for most traditional local government services and is discussed in greater detail elsewhere in the budget document. The General Fund shows a 7.1% increase over the revised FY 03-04 budget, including \$2.2 million for annexation related expenses. \$2.0 million is included for thirty-two additional Police patrol officers and Police career enhancement efforts. Funds are included for the opening of the WROC 211 (Fire, Police, Water Resources) facility, two new regional branch libraries, Carolyn Allen Park and the resumption of field maintenance responsibilities at War Memorial Baseball Stadium.

Debt service expenses are steady for FY 04-05, but increases in debt service are projected for FY 05-06 due to general obligation bonds approved in 2000 and to Water Resources Revenue Bonds.

## Total Net Expenditures by Expenditure Category

Category	2002-03 Actual	2003-04 Budget	2004-05 Recommended	2005-06 Projected
Personnel Costs	143,888,045	150,491,837	<b>159,163,176</b>	168,625,560
Maintenance & Operations	92,261,056	110,462,328	<b>119,395,351</b>	122,017,085
Debt Service	40,448,102	49,441,740	<b>49,955,597</b>	55,162,445
Capital Outlay	15,591,069	18,431,380	<b>16,493,595</b>	7,102,100
Total Expenditures	292,188,272	328,827,285	<b>345,007,719</b>	352,907,190

Budgeted personnel costs are increasing 5.8% in FY 04-05, including a net gain of eighty-six positions. Twenty-two positions are related to annexations scheduled to become effective on June 30, 2004. Sixty-five positions are recommended for various service enhancements contained in the proposed budget. These include thirty-two additional Police patrol positions, thirteen new positions in Water Resources and eight additional positions in Solid Waste Management for the opening of the Refuse Transfer Station. Salary adjustments will vary based on employee performance but should average 2.5% across the organization. Increased contributions to the Health Insurance Fund of 20% and 25% are projected for the year one and year two budgets, respectively.

Total maintenance and operations (m/o) costs are showing about an \$8.9 million, or 8.1%, increase in the FY 04-05 Budget. The budget includes

approximately \$1.5 million in operations expenses related to annexation and \$1.9 million in operations expenses related to other service enhancements. Transfers of funds from operating departments to corresponding capital reserve funds are captured as m/o expenditures. The recommended budget includes a \$2.8 million transfer in the Stormwater Management Fund (as compared to \$850,000 in FY 03-04) and a \$4.5 million transfer in the Water Resources Fund (as compared to \$3.8 million in FY 03-04) to each respective capital reserve fund. Absent these highlighted increases, the m/o increase in FY 04-05 would be about 2.5%.

Capital outlay expenses drop \$2 million, or 10.5% in year one. The current year budget included a variety of capital item upgrades in both the Coliseum and Technical Services Budgets.

*Total Budget - Expenditures*

**SERVICE AREAS**

	2002-03 Actual	2003-04 Budget	2004-05 Recommended	2005-06 Projected
<b>Culture and Recreation</b>				
Bryan Park Enterprise Fund	1,963,552	289,035	<b>276,628</b>	280,511
Coliseum Complex Fund	14,754,289	14,267,640	<b>10,614,300</b>	10,844,505
Hotel/Motel Occupancy Tax Fund	2,724,373	3,360,700	<b>3,062,000</b>	3,263,000
Library System	7,062,226	8,114,046	<b>8,318,166</b>	8,563,755
Nondepartmental Culture and Rec.	3,397,455	2,969,905	<b>3,252,847</b>	3,156,730
Parks and Recreation	17,732,696	20,422,185	<b>21,576,025</b>	22,222,826
Subtotal	47,634,591	49,423,511	<b>47,099,966</b>	48,331,327
Less Transfers and Internal Charges	2,179,130	1,716,655	<b>2,028,847</b>	1,932,730
Total Culture and Recreation	45,455,461	47,706,856	<b>45,071,119</b>	46,398,597
<b>Economic and Community Development</b>				
City Manager's Office/Economic Dev.	1,131,910	564,710	<b>523,765</b>	348,765
Nussbaum Housing Fund	2,011,270	2,637,345	<b>2,243,548</b>	2,318,700
Human Relations	496,259	543,752	<b>553,904</b>	582,440
Nondept. Economic & Commun. Dev.	2,161,581	2,500,395	<b>2,573,532</b>	2,619,182
Nondept. Human Services Agencies	319,496	0	<b>0</b>	0
Planning	1,603,052	1,647,004	<b>1,803,703</b>	1,797,764
Special Tax Districts Fund	24,281	78,000	<b>463,610</b>	403,000
Subtotal	7,747,849	7,971,206	<b>8,162,062</b>	8,069,851
Less Transfers and Internal Charges	1,789,880	1,755,445	<b>1,782,332</b>	1,827,982
Total Economic and Community Dev.	5,957,969	6,215,761	<b>6,379,730</b>	6,241,869
<b>Environmental Protection</b>				
Cemeteries Fund	648,413	761,270	<b>752,098</b>	793,979
Environmental Programs	419,090	731,010	<b>755,136</b>	778,560
Nondepartmental Environmental Prot.	7,105,710	7,508,210	<b>10,508,210</b>	14,008,210
Solid Waste Management Syst. Fund	21,152,103	24,775,230	<b>27,148,439</b>	30,985,873
Stormwater Management Fund	5,423,418	7,438,555	<b>9,350,778</b>	8,374,783
Water Resources Fund	51,196,505	57,037,670	<b>62,298,907</b>	67,382,850
Subtotal	85,945,239	98,251,945	<b>110,813,568</b>	122,324,255
Less Transfers and Internal Charges	7,219,450	7,620,510	<b>10,625,310</b>	14,125,310
Total Environmental Protection	78,725,789	90,631,435	<b>100,188,258</b>	108,198,945
<b>General Government</b>				
Budget and Evaluation	523,522	603,862	<b>665,049</b>	694,236
City Manager	1,012,194	1,233,065	<b>1,274,328</b>	1,337,485
Engineering	4,950,141	5,523,827	<b>5,763,333</b>	6,060,301
Equipment Services Fund	14,710,236	14,852,035	<b>14,852,000</b>	14,977,000
Finance	3,442,644	3,417,431	<b>3,656,732</b>	3,810,335
Graphic Services Fund	709,182	1,245,900	<b>1,348,457</b>	1,411,928
Insurance Funds	20,195,318	22,865,875	<b>26,630,042</b>	30,495,397
Internal Audit	258,395	284,726	<b>311,355</b>	329,701
Legal	862,898	917,216	<b>951,379</b>	994,404
Legislative	444,176	634,114	<b>609,979</b>	656,823
MWBE	268,595	274,269	<b>281,009</b>	294,488
Management Information Systems	5,868,917	6,966,670	<b>6,944,333</b>	6,901,910
Nondept. General Government	3,705,320	2,637,164	<b>1,736,637</b>	1,799,451
Human Resources	1,545,312	1,854,170	<b>1,932,271</b>	2,005,162



*Total Budget - Expenditures*

	2002-03 Actual	2003-04 Budget	2004-05 Recommended	2005-06 Projected
Public Information/ODCom	1,322,549	2,525,601	<b>2,247,371</b>	2,374,863
Technical Services Fund	2,667,702	3,408,135	<b>4,135,840</b>	4,174,984
Support Services	6,723,238	7,668,818	<b>7,975,426</b>	8,475,496
Telecommunications Fund	4,128,989	1,338,750	<b>1,228,565</b>	1,245,136
Subtotal	73,339,328	78,251,628	<b>82,544,106</b>	88,039,100
Less Transfers and Internal Charges	45,937,534	47,355,585	<b>51,240,342</b>	55,276,140
Total General Government	27,401,794	30,896,043	<b>31,303,764</b>	32,762,960
<b>Public Safety</b>				
Fire	27,907,728	29,078,045	<b>32,531,424</b>	34,088,365
Inspections	3,428,361	4,003,950	<b>4,089,875</b>	4,277,042
Nondepartmental Public Safety	1,052,334	791,220	<b>807,785</b>	807,785
Police	48,144,837	51,876,456	<b>55,975,980</b>	57,699,008
Subtotal	80,533,260	85,749,671	<b>93,405,064</b>	96,872,200
Less Transfers and Internal Charges	0	0	<b>0</b>	0
Total Public Safety	80,533,260	85,749,671	<b>93,405,064</b>	96,872,200
<b>Transportation</b>				
Nondepartmental Transportation	900,455	1,262,335	<b>1,226,395</b>	1,226,395
Parking Funds	3,221,058	3,882,675	<b>3,846,328</b>	3,663,827
State Highway Allocation Fund	7,305,536	9,988,035	<b>10,792,245</b>	8,742,245
Street & Sidewalk Fund	1,109,037	2,713,000	<b>2,480,149</b>	2,480,149
Transit Authority Fund	8,978,518	10,528,620	<b>10,997,016</b>	11,032,680
Transportation	13,553,817	14,542,084	<b>15,404,376</b>	15,855,791
Subtotal	35,068,421	42,916,749	<b>44,746,509</b>	43,001,087
Less Transfers and Internal Charges	4,360,665	5,131,460	<b>4,967,550</b>	4,877,488
Total Transportation	30,707,756	37,785,289	<b>39,778,959</b>	38,123,599
<b>Debt Service</b>				
Capital Equipment Leases	11,824,904	19,300,000	<b>15,831,000</b>	9,081,000
Debt Service Fund	17,973,414	19,777,165	<b>20,294,300</b>	22,729,020
Debt Service Transfer	13,447,125	13,773,215	<b>14,431,525</b>	15,072,750
Subtotal	43,245,443	52,850,380	<b>50,556,825</b>	46,882,770
Less Transfers and Internal Charges	19,839,200	23,008,150	<b>21,676,000</b>	22,573,750
Total Debt Service	23,406,243	29,842,230	<b>28,880,825</b>	24,309,020
<b>Budget Subtotal</b>	373,514,131	415,415,090	<b>437,328,100</b>	453,520,590
<b>Less Transfers and Charges</b>	81,325,859	86,587,805	<b>92,320,381</b>	100,613,400
<b>TOTAL NET BUDGET</b>	292,188,272	328,827,285	<b>345,007,719</b>	352,907,190

**Expenditures By Service Area  
(Recommended FY 04-05 Budget)**

